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ORIGINAL ARTICLE

Assessing and Comparing Human Errors in Technical Operations in Petroleum Wells using Basic and Extended CREAM Technique

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ABSTRACT

Excavating operations are among operations with high risk of accidents. Human errors have been identified as the main reason of such hazardous accidents. The present essay is going to scrutinize human errors type and probability in technical services in petroleum wells focusing on comparing acidizing and cementing operations. The basic and extended CREAM method was applied in this research. Initially, the main tasks and sub-tasks were identified in both operations. Then, control modes, common performance condition, cognitive failure probability were determined. In acidizing operations, 61.63% of the control modes were strategic and 7.69% of the opportunistic mode, while they were 25% and 12.5% in cementing operation, respectively. In acidization and cementation operations, the time of day, number of simultaneous goals and sufficiency of training and experience were considered as factors reducing performance. Furthermore, the cognitive failure probability has been more than 0.005 in 34% of sub-tasks in acidization operation, whereas in cementing, the failure probability has been more than this amount in 50% of the sub-tasks. The strategic control mode has held the highest percentage of control modes. In addition, in investigating the comparison of the more hazardous, the percentage of more strategic control in acidization operation indicates that acidization is safer than the cementation one. Considering the higher probability of cognitive failure under the sub-tasks of cementing operations, the probability of failure in the cementing is higher than that of acidization and is more hazardous. Therefore, it needs to implement some measures for decreasing human errors at these hazardous operations.

KEYWORDS: CREAM technique, Technical operations in petroleum wells, Human error, Cognitive failure

INTRODUCTION

Texas City Disaster in 1947, Bhopal in 1984, Piper Alpha disaster in 1988, and Texaco Refinery fire in 1994 all have human errors either as a direct cause or an indirect cause. In fact, the human role in safety has not been adequately addressed [1]. Human errors are identified as one of the main reasons for accidents and possible negative impacts on most complex technical sectors [2].

Corresponding author: Hasti Borgheipour Email: <u>hasti_bo@yahoo.com</u> An occupational accident will temporarily and permanently disrupt the balance in the working environment in which it occurs [3]. Moreover, they are the main factor of accidents in high-risk industries like gas and oil industries [4].

Human is not reliable and human errors have been the cause of accidents. From human error point of view, occupations are considered critical where an error in them leads to catastrophic consequences [5]. Technical services of petroleum wells are considered as such activities. Thus, oil and excavating companies have considered it as one of the top priorities in their plans so as to prevent such disasters in planning stages, gas, and petroleum excavating operations. The companies can provide different engineering and technical services such as wiring, acidizing, mechanical drilling steam test, infectivity, casing running, liner hanger, well testing, coil tubing, and air drilling.

Several accidents have occurred in recent years in excavating operations and human errors have been one of the most important reasons of these accidents' occurrence. Some of these human errors including distraction while cutting cement leading to damage to the face and jaw; being careless about opening the valves respectively and pipe burst; not putting a quoin under the tire resulting in movement of pump truck, breaking the valves and pips, and oil leaking; lack of proper shoes and slipping and falling in oil pit; lack of training in acid mixing leading to the corrosion of the pipes and valves immediately; inattention to the direction of wind blowing leading to the drop of the box's door; inattention to maintenance and bursting the hose of compressor; inattention to using of mask that led to pulmonary diseases; and no use of anti-acid gloves that lead to Acid burn [6]. Therefore, since human errors will end in disastrous accidents, it is necessary to identify and evaluating them.

In this regard, the current study was conducted with the aim of assessing and comparing the acidization and cementation operations in petroleum wells by the Cognitive Reliability and Error Analysis Method (CREAM). The application of CREAM technique to evaluate human errors has many advantages including a systematic structure for defining and quantifying human errors, classification scheme, contextual control model of cognition, and definition of the cause of human errors based on factors related to human, technology and organization [7].

Several studies have been done on human errors using CREAM technique. In 2015, human error using cognitive ergonomics approach was studied in the control room of cement industry. Human errors can be identified by the method of two or more tasks simultaneously, the quality of work experience, training, and comprehensive knowledge of errors [8].

The cognitive human error analysis was scrutinized in the control room of petrochemical industry. As a result, empowerment, the working hours, and common performance conditions (CPCs) identified as factors diminishing work efficiency. It is also important to adopt priority in activities, conduct meetings, announce staff about work permits' due time, hold training sessions, and assess the polluting elements [9].

Another study was conducted on human errors in control room of petrochemical industry

using CREAM technique by ergonomics approach. The most cognitive failure includes performance error. Additionally, the most important cognitive activities dealt with control process in control room, communicating activity, monitoring, and planning [7].

The other research evaluated nurses' human errors in I.C.U by CREAM technique. Modifying nurses' working shifts and taking applied training courses can be directed to the decrease in the rate of human errors [10].

The effect of work conditions was investigated on the performance of operator (CPCs) and considered the total error probability by CREAM technique in one of the operating regions of gas Transition Company. Any of the CPCs factors were not able to decline operator performance [11]. The CREAM technique was applied to identify that the most effective factors decreasing the operation include working conditions, the available time, and the compatibility between human systems and machines [5].

Because of the nature of the materials and the types of existing work in the acidification and cementing of oil wells, the occurrence of a human error can have irreparable consequences for humans and environmental resources. This is the reason why this operation has been selected in this study. The selection of these two operations was based on incident records and consultation by the specialists of Iran's National Excavation Company.

MATERIALS AND METHODS

The present essay has scrutinized human errors related to cementation and acidization of petroleum wells using CREAM technique. This method holds both the basic and extended ones. The following steps are taken to investigate human errors by CREAM method.

Defining the task steps by Hierarchical Task Analysis (HTA) method: Annett and Ducan developed HTA in 1967. The method explains the main task steps that, in principle, can be analyzed in further detail until the most elementary actions have been found [12]. The hierarchal analysis structure focuses on the intended job and analyzes the necessary steps to do that activity. In fact, the analysis task is commenced by targeting the final goal and the task is divided into smaller components to achieve the goal [14].

Investigating Control Modes and Common Performance Conditions (CPCs) CREAM technique is made up of four control modes known as scrambles control mode, strategic control mode, opportunistic control mode and tactical control mode. Control modes are actually modes figuring out various intervals of fault probability revealing probabilities of human action errors. The human error probability (HEP) interval of strategic mode is ranged from 0.5 E-5 to 1.0 E-2 and the tactical mode distance is placed between 1.0 E-2 and 0.5 E-0, 1.0 E-1. The intervals of scrambled and opportunistic mode are marked from1.0 E-2 and 0.5 E-0, 1.0 E-1 and 1.0 E-0 respectively. Fig. 1 displays the basic operator control modes. Common performance conditions can contribute to determining the cognition of human and action circumstance, which maintain a well-organized foundation for defining the conditions in which the performances are expected to be held. Furthermore, the CPCs have been practiced by CREAM technique to specify sets of probable modes and errors. Table 1 illustrates the CPCs and related Expected effect on performance [12].

In order to obtain CPCs scores, first, the number of times that is expected to reduce or increase performance reliability and not having any significant effect on performance reliability are counted. After gaining total CPCs scores, basic operator control modes are defined to evaluate human performance reliability. The total number of activities optimizing the performance has been subtracted from the total number of activities decreasing the performance ($\beta = \Sigma R - \Sigma I$). The equation 1 is used to determine the total cognitive failure probability [12].

Equation 1:

$CFPt = 0.0056 \times 10^{0.25\beta}$

| CPC | Level/descriptors | Expected effect on performance reliability |
|-----------------------------------------|------------------------------|--------------------------------------------|
| Adequacy of organization | Very Efficient | Improved |
| | Efficient | Not Significant |
| | Inefficient | Reduced |
| | Deficient | Reduced |
| Working conditions | Advantageous | Improved |
| | Compatible | Not significant |
| | Incompatible | Reduced |
| Adequacy of MMI and operational support | Supportive | Improved |
| | Adequate | Not Significant |
| | Tolerable | Not Significant |
| | Inappropriate | Reduced |
| Availability of procedures/ plans | Appropriate | Improved |
| | Acceptable | Not significant |
| | Inappropriate | Reduced |
| Number of simultaneous goals | Fewer than capacity | Not significant |
| | Matching current capacity | Not significant |
| | More than capacity | Reduced |
| Available time | Adequate | Improved |
| | Temporarily inadequate | Not significant |
| | Continuously inadequate | Reduced |
| Time of day (circadian rhythm) | Day-time (adjusted) | Not significant |
| | Night-time (unadjusted) | Reduced |
| Adequacy of training and expertise | Adequate, high experience | Improved |
| | Adequate, limited experience | Not significant |
| | Inadequate | Reduced |
| Crew collaboration quality | Very efficient | Improved |
| | Efficient | Not significant |
| | Inefficient | Not significant |
| | Deficient | Reduced |

Table 1. CPCs and performance reliability

Detecting Cognitive Failure Probability (*CFP*): The cognitive failure probability shows probability of failure for each cognitive failure type. The amounts of cognitive failure probability are added to the system operation action in order to gain the probability of human error. Considerably, the characteristics of common performance conditions are practiced to adapt the nominal Cognitive failure Probability as shown in Table 2 [12]. Equation 2 is used to calculate the CFP representing the probability of final cognitive function. In this equation, CFP0 denotes to the probability of nominal cognitive failure due to Table 2. CII indicates the context influence index providing the numerical value for Common Performance Conditions. The CII value is calculated based on equation 3. Σ reduced and Σ improved expressing the number of improved CPCs and decreased CPCs, respectively. Notably, index of context influence has been suggested to quantify the basic CREAM. Instead of control modes, there are CII values. The values of CII have been scored as -7 to -3, -3 to 1, 2 to 5 and 6 to 9 in strategic, tactical, Opportunistic and Scrambled control modes are shown in accordance with CPCs

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scores where the control modes are divided into region to estimate the CII value. The CPCs combined scores for Σ not significant have no effect upon human performance reliability, the value of context influence index is considered as zero. In case CII reaches zero, CFP equals CFP0. Since this condition is for screening stage only, the extended CREAM can be employed in order to execute detailed reliability analysis. As shown in Equation 4, PII has been applied to estimate the specific quantitative effects of the CPCs rather than linguistic cluster of the CPCs effect upon performance reliability. Table 3 presents the values of PII for common performance conditions [15].

Equation 2:

$$CFP = CFP0. \ 10^{0:25 \ CII}$$

Equation 3:

$$CII = \Sigma_{reduced} - \Sigma_{improved}$$

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| Table 2. Nominal cognitive failure probab | bil | i | t | y |
|-------------------------------------------|-----|---|---|---|
|-------------------------------------------|-----|---|---|---|

| Cognitive function | Generic failure type | Basic value | | | | | | | | |
|-----------------------|-------------------------------|----------------|--|--|--|--|--|--|--|--|
| Observation | O1. Wrong object observed | 1.0 E_3 | | | | | | | | |
| | O2. Wrong identification | 7.0 E_2 | | | | | | | | |
| | O3. Observation not made | 7.0 E_2 | | | | | | | | |
| Interpretation | I1. Faulty diagnosis | 2.0 E_1 | | | | | | | | |
| 1 | I2. Decision error | $1.0 E_{2}$ | | | | | | | | |
| | I3. Delayed interpretation | 1.0 E_2 | | | | | | | | |
| Planning | P1.Priority error | 1.0 E 2 | | | | | | | | |
| 8 | P2.Inadequate plan | 1.0 E_2 | | | | | | | | |
| Execution | E1. Action of wrong type | 3.0 E_3 | | | | | | | | |
| | E2. Action at wrong time | 3.0 E_3 | | | | | | | | |
| | E3. Action on wrong object | 5.0 E_4 | | | | | | | | |
| | E4. Action out of sequence | 3.0 E_3 | | | | | | | | |
| | E5. Missed action | 3.0 E_2 | | | | | | | | |

Equation 4:

 $CII = \sum_{i=1}^{9} \text{PII} (4)$

 Table 3. The PII values for Common performance conditions

| РС | CPC Level | PII |
|-----------------------------------------|------------------------------|------|
| Adequacy of organization | Very Efficient | -0.6 |
| | Efficient | 0.0 |
| | Inefficient | 0.6 |
| | Deficient | 1.0 |
| Working conditions | Advantageous | -0.6 |
| | Compatible | 0.0 |
| | Incompatible | 1.0 |
| Adequacy of MMI and operational support | Supportive | -1.2 |
| | Adequate | -0.4 |
| | Tolerable | 0.0 |
| | Inappropriate | 1.4 |
| Availability of procedures/ plans | Appropriate | -1.2 |
| | Acceptable | 0.0 |
| | Inappropriate | 1.4 |
| Number of simultaneous goals | Fewer than capacity | 0.0 |
| | Matching current capacity | 0.0 |
| | More than capacity | 1.2 |
| Available time | Adequate | -1.4 |
| | Temporarily inadequate | 1.0 |
| | Continuously inadequate | 2.4 |
| Time of day (circadian rhythm) | Day-time (adjusted) | 0.0 |
| | Night-time (unadjusted) | 0.6 |
| Adequacy of training and expertise | Adequate, high experience | -1.4 |
| | Adequate, limited experience | 0.0 |
| | Inadequate | 1.8 |
| Crew collaboration quality | Very efficient | -1.4 |
| | Efficient | 0.0 |
| | Inefficient | 0.4 |
| | Deficient | 1.4 |



Fig. 1. Context influence index and control modes

RESULTS

Hierarchical Task Analysis in acidization and cementation operations: Table 4 illustrates the results of task identification and the sub-tasks of acidization and cementation services of petroleum wells. Holistically, 5 main tasks and 26 sub-ones have been identified for acidization operation (A.O), 5 main tasks, and 24 sub-ones detected for cementation operation (C.O).

Reliability analysis based on basic version: Based on the steps mentioned in section two, this section specified the relationship between CPCs, the level of performance reliability for each one of the sub-tasks in the cementation and acidization operations as well as the final result of basic CREAM for the above-mentioned operation. For example, Table 5 illustrates the relationship between the CPCs and the level of performance reliability for the sub-task of turning on the truck pump. Notably, the expected effect on the level of performance reliability has been scrutinized. In both cementation and acidization operations, the sub-tasks included 9 and 6 strategic control, 15 sub-tasks had tactical control, 2 and 3 sub-tasks had opportunistic control. In acidization operation, the test, sub-tasks included compatibility acid formulation design, identifying geological layers with (β) control level index equal to -6 and CFPt equal to 0.000177. Remarkably, they scored the

highest control level, while the sub-task of identifying the geological layers with (β) control level index equal to -6 and CFPt equal to 0.000177 had the highest control level (strategic control) in cementation operation. Regarding to the lowest control level, the sub-tasks of transmitting acid and other materials to the well location for producing acid had the control level index of 4 and the total error probability of 0.056. Furthermore, the subtask of displacing acid and its compounds held the control level index of 2 and the total error probability of 0.0177. Hence, they were identified as the lowest control level (opportunistic control) in acidization operation. The lowest control level (opportunistic control) was related to the sub-task of transmitting cement and other additives to the well site for making cement with the control level index of 3 and the total error probability of 0.031489 AND ALSO the sub-task of supplying solution in the present reservoirs at the derrick or at well and adjusting the equipment with the control level index of 2 and the total error probability of 0.0177 in cementation process. Other results are presented in Table 6.

The results presented in Table 6 imply that in the acidic operations, 34.61% of the control modes were strategic, 57.69% and 7.69% were tactical and opportunistic respectively. These numbers are 25%, 62.5% and 12.5% in cementation operation, respectively.

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Table 4. Identifying the main tasks and sub-ones in acidization and cementation operation

| Main tasks | Sub-tasks of a | cidization operation | Main tasks | Sub-tasks | s of cementation operation | |
|------------------------------------------|--------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------|--|
| A.O.1. performing the operation | A.O.1.1. supplying th | personal equipment from e store | C.O.1. performing the operation | C.O.1.1. suj | pplying personal equipment from the store | |
| | A.O.1.2. turnin A.O.1.3. acid o cor | ng on the truck pump displacement and its npounds | | C. C.O | O.1.2. turning on the truck pump 1.3. cement displacement and its compounds | |
| | A.O.1.4. removing inside the tr A.O.1.5. turning | acid and the compounds uck stirring pump g on the mixing pump | | C.O.1.4. remo C.O | oving cement and the compounds inside the truck stirring pump 1.5. turning on the mixing pump | |
| | A.O.1.6. A.O.1.7. pumping a pressure speci | acid sampling acid by the discharge and fied in the program | | C.P.1.7. pum | C.O.1.6. cement sampling bing cement by the discharge and pressure specified in the program | |
| A.O.2. preparation | A.O.2.1. determi pump, air comp A.O.2.2. ec | ning the place of truck ressor, reservoirs, etc quipment setting | C.O.2. preparation | C.O.2.1 dete | rmining the place of truck pump, air compressor, reservoirs, etc C.O.2.2. equipment setting | |
| | A.O.2.3. lining | to well crest and the servoirs | | C.O.2.3. lining | g the well crest and the reservoirs | |
| | A.O.2.4. supportin A.O.2.5. test | O.2.4. supporting the line by safe cablesC.O.2.4. supporting the line by C.O.2.5. testing lines pressureO.2.6. providing solution in the reservoirsC.O.2.6. providing solution in the C.O.2.6. providing solution in the | | | | |
| | A.O.2.6. providing in th | ne derrick | | the de | | |
| A.O.3. | A.O.3.1. requiring | to purchase acid and its | C.O.3. | C.O.3.1. req | uiring to purchase cement and its | |
| supplies | $\Delta 0.3.2$ sending Δ | mpound | supplies | C 0 3 2 | compound sending requirement to the store | |
| | A.O.3.3. transn | nitting acid and other | | C.O.3.3. transmitting cement and o | | |
| | additives to the w | ell site for making acid | | additives to the well site for making cem | | |
| A.O.4. receiving necessary | A.O.4.1. reporti operat | ng the design and the tion process | C.O.4. receiving necessary | C.O.4.1. repor | ting the design and the operation process | |
| s | A.O.4.2. Submi | tting the calculations | s | C.C | 0.4.2. Submitting the calculations | |
| | A.O.4.3. receiving | employer's confirmation | 0.0.5 | C.O.4.3. re | ceiving employer's confirmation | |
| A.O.5. assessing and | A.O.5.1. laboratory assessment | A.O.S.1.1. studying and identifying geological layers | c.o.s. assessing and identifying | laboratory assessment | C.O.5.1.1. studying and identifying geological layers | |
| identifying | | A.O.5.1.2. designing cement formulation | | | C.O.5.1.2. designing cement formulation | |
| | | A.O.5.1.3. well age and reservoir rock sample | | | | |
| | | A.O.5.1.4. compatibility test Reservoir rock and the fluid inside the well | | | C.O.5.1.3. identifying additives necessary for the cement | |
| | | A.O.5.1.5. designing acid formulation | | | | |
| | A.O.5.2. technical evaluation | A.O.5.2.1. analyzing the excavation information of temperature, the fluid weight inside the well | | C.O.5.2. technical evaluation | C.O.5.2.1. analyzing the excavation information of temperature, the fluid weight inside the well | |
| | | A.O.5.2.2. designing and cementation program design | | | C.O.5.2.2. designing and cementation program design | |

| CPCs | Acidizatio | n operations | Cementation operations | | | |
|----------------------|-----------------------|--------------------------------------|--------------------------------------------------|----------------------|--|--|
| | CPC level | Expected effect upon | CPC level | Expected effect upon | | |
| | | performance | | performance | | |
| | | reliability | | reliability | | |
| Adequacy of | Efficient | Not Significant | Very Efficient | Improved | | |
| | C (11) | N (C') C' (| | N (S') () | | |
| working conditions | Compatible | Not Significant | Compatible | Not Significant | | |
| Adequacy of MMI | Adequate | Not Significant | Adequate | Not Significant | | |
| and operational | | | | | | |
| support | | | | | | |
| Availability of | Appropriate | Improved | Appropriate | Improved | | |
| procedures/ plans | | | | | | |
| Number of | More than capacity | Reduced | More than capacity | Reduced | | |
| simultaneous goals | | | | | | |
| Available time | Adequate | Improved | Adequate | Improved | | |
| Time of day | Day-time (adjusted) | Not significant | Day-time (adjusted) | Not significant | | |
| (circadian rhythm) | | C | | C C | | |
| Adequacy of training | Adequate, high | Improved | Adequate, high | Improved | | |
| and expertise | experience | 1 | experience | | | |
| Crew collaboration | Efficient | Not significant | Efficient | Not significant | | |
| quality | | C | | C C | | |
| | $\beta = \Sigma$ | $R - \Sigma I$ | $\beta = \Sigma$ | $R - \Sigma I$ | | |
| | $\beta = 1$ | -4 = -3 | $\beta = 1$ - | - 4 =- 3 | | |
| | CFPt= 0.0056 × | 10 ^{0·25β} =0.000996 | $CFPt = 0.0056 \times 10^{0.25\beta} = 0.000996$ | | | |
| | ΣΡΙΙ | = -1.8 | ΣΡΙΙ | = -1.8 | | |

 Table 5. The relationship between CPCs and the performance reliability level for the sub-task of turning on truck pump in acidization and cementation operations

Reliability analysis based on extended version: Table 7 indicates the results related to the extended version of CREAM for cementation and acidization operations. Acidization operation specified that from all the identified errors, 35% (9 tasks) related to execution error, 31% (8 tasks) made by planning error, 23% (6 tasks) caused by interpretation error and 11% (3 errors) affected by observation error. From cognitive activities included 31% of execute, 15% of planning and identification each one of them, 8% of diagnosis, communication and verification, 7% of coordination and 4% of monitoring and regulation. The highest level in human errors was detected in the reservoirs by the cognitive failure probability (CFPi) of 0.02 and acid pumping with specific discharge and pressure in the program along with the cognitive failure probability of 0.0199. As a result, errors related to execution and planning were identified as the most important human's errors in acidization operation.

In cementation operation, results related to assessing human errors using the extended CREAM method revealed that from all the identified errors, 34% made by planning error, 33% related to execution error, 25% caused by interpretation error and 8% affected by observation error. Cognitive activities included 13% of diagnosis and planning and 8% of identification, verification, coordination and communication. Finally, cognitive activities like monitoring and regulation scored 4% of the errors. The most significant tasks identified with high error probability include the sub-tasks of adjusting the equipment with CFPi of 0.0227 (cognitive activity regulation and cognitive failure of of interpretation), locating the pump, truck, air compressor and reservoirs (cognitive activities of identification and cognitive failure of interpretation) with the error probability of 0.0180 and analyzing the excavation information of temperature, the fluid weight inside the well.

DISCUSSION

The human errors will end into disastrous accidents in technical service at petroleum wells. There is no significant study that analyzed human errors in operations with high-risk potentials like acidization and cementation. The current research was considered as one of the initial steps to assess human errors in the mentioned services and to compare them in terms of being hazardous. Results taken from CPCs and the performance reliability level for the specific tasks demonstrate that the time of day, number of simultaneous goals, sufficiency of training and experience are factors reducing the performance reliability in both acidization and cementation operations. In the study, these three factors are mentioned as decreasing factors of performance reliability certainty [7]. However, working conditions, available time, and availability of procedures/ plans were recognized as factors improving the performance reliability [11]. Moreover, working

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conditions, available time and adequacy of MMI and operational support were mentioned as the most effective decreasing factor of performance [5].

Difference of tasks in different jobs could also be the reason of differences in the results of various researches. Therefore, it is necessary to diminish human errors and increase performance reliability in both operations by reducing the performance reduction factors. As a result, the manager of project should study and edit operating guidelines and schedule. In this way, there will be enough time between each operation to prepare. Besides, because of the different conditions of each well, the personnel should be trained to be ready for operation repeatedly. It is demonstrated that moving forward to strategic control is to enhance the performance reliability. In other words, reduce the overall probability of a cognitive error [12].

Strategic control involves controlling all elements of the organization at the subjective and conceptual level. Since organizational elements are made up of purposes and strategy, technology, structure, human source, environment, culture, and etc., strategic control is considered the most vital and significant among all these elements [13].

In this research, the lowest control level (opportunistic control) was related to the sub-task of transmitting acid/cement and other additives to the well site for making acid/cement in both acidization and cementation operations and its reason is transportation unit.

There are problems in coordination between transportation and acidization and cementation units. Besides, the percentage of plug in is determined by employer's final view. The kind and quantity of plug in are determined according to contractors' experience, but sometimes the employer's view remains and these two different views cause an error.

Tactical control scored the highest percentage in control modes in both cementation and acidization operations. Even though the performance was based on planning and followed a process with few rules in tactical control mode, the nature of the work needs to promote this type of control into a strategic one where the possibility of human error is much more limited compared to tactical kinds [5]. The percentage of the strategic control modes are less than the tactical control ones in both operations, so necessary measures should be conducted to move forward to strategic control. It comes off by training, updating of guidelines, administrative methods, and encouraging personnel. As the percentage of the strategic controls in acidization operation is more than the

cementation one from the viewpoint of being more hazardous, this operation is safer.

The most percentage of total declared errors in acidization operation have includes the failure of Execution, and in cementation operation have includes the failure of planning. The errors can be reduced by planning and consulting with experienced people, having more supervision before and during operations, accurate training and personnel selection based on the nature of work.

In acidization, preparation is one of the main task preparation includes two sub-tasks with high-risk probability. Therefore, setting the equipment and providing solution in the reservoirs in the derrick are among the critical sub-tasks. The considerable point is that setting the equipment in both studied operations has the highest cognitive failure probability. Therefore, it is essential to perform such activities as technical training and the holding of smell workshops repeatedly and has epidemically studying for knowing errors.

To reduce the errors and provide solutions in the reservoirs, professional personnel noticing properties of the well should be employed in the derrick. Pumping acid by the discharge and pressure specified in the program is one of decretive sub-tasks in acidization operation and for reducing probability.

In order to reduce the probability of failure in this regard, in addition to a regular program for acidization, systematic repair and caring of equipment should be done. The probability of cognitive failure in two sub-tasks of cementation operation also needs special care for reducing errors. Accordingly, for determining the place of truck pump, air compressor, reservoirs, also for analyzing the excavation information of temperature, the fluid weight inside the well should be used with previous experiences and have enough invention. The higher probability of cognitive failure under the sub-tasks of cementing operations, the higher the probability of failure in the cementing than that of acidization, and it is more hazardous. The main reason is the problem of cement design. The tightness of the cement earlier than the specified time leads to closure the coil pipes in the well. It will be too hazardous and can be a considerable expense. Some of the limitations of this research include: difficult access to blocks and petroleum wells because of limitations in traffic by controller organization, the limitation of operation time, excessive relocation of equipment among different locations of petroleum wells, occupational stress, the lack of tendency among personnel to answer, and the lack of coordination among the personnel of operation.

| Table 6. Re | sults of basic | CREAM for | acidization a | and cementation | operations |
|---------------|----------------|---------------|---------------|-----------------|------------|
| 1 4010 01 100 | build of bubie | CITER HOL IOI | ucraiLution (| and comontation | operations |

| MA TAS | AIN SKS | SUB- TASKS | ΣΙ | ΣR | β | CFPt | CONTROL MODE | MA TAS | IN KS | SUB- TASKS | Σ I | Σ R | β | CFPt | CONTROL MODE |
|-----------|-------------|---------------|--------|---------|--------|----------|-----------------|-------------|----------|---------------|--------|--------|--------|----------|-----------------|
| | | A | Acidiz | ation o | operat | tion | | | | С | emer | tatio | n oper | ations | |
| | | A.O.1.1 | 1 | 2 | 1 | 0.009957 | Tactical | | | C.O.1.1 | 1 | 2 | 1 | 0.056112 | Tactical |
| | | A.O.1.2 | 4 | 2 | -3 | 0.000996 | Tactical | | | C.O.1.2 | 4 | 1 | -3 | 0.000996 | Tactical |
| | | A.O.1.3 | 1 | 3 | 2 | 0.017708 | Tactical | | 1 | C.O.1.3 | 2 | 3 | 1 | 0.056231 | Tactical |
| A.0 | D.1 | A.O.1.4 | 2 | 2 | 0 | 0.005612 | Tactical | C | 2 | C.O.1.4 | 2 | 1 | -1 | 0.003149 | Tactical |
| | | A.O.1.5 | 2 | 1 | -1 | 0.003149 | Tactical | C |) | C.O.1.5 | 2 | 0 | -2 | 0.001771 | Tactical |
| | | A.O.1.6 | 1 | 1 | 0 | 0.005621 | Tactical | | | C.O.1.6 | 2 | 1 | -1 | 0.003149 | Tactical |
| | | A.O.1.7 | 2 | 3 | 1 | 0.009957 | Tactical | | | C.O.1.7 | 2 | 2 | 0 | 0.005612 | Tactical |
| | | A.O.2.1 | 3 | 1 | -2 | 0.001771 | Tactical | | | C.O.2.1 | 3 | 1 | -2 | 0.001771 | Tactical |
| | | A.O.2.2 | 1 | 2 | 1 | 0.009957 | Tactical | - | | C.O.2.2 | 0 | 2 | 2 | 0.017708 | Opportunistic |
| Δ (| 7 2 | A.O.2.3 | 3 | 2 | -1 | 0.003149 | Tactical | ĉ | 2 | C.O.2.3 | 3 | 2 | -1 | 0.003149 | Tactical |
| л.(| J .2 | A.O.2.4 | 2 | 3 | 1 | 0.009957 | Tactical | Ē | 5 | C.O.2.4 | 1 | 3 | -2 | 0.001771 | Tactical |
| | | A.O.2.5 | 0 | 5 | -5 | 0.000315 | Strategic | | | C.O.2.5 | 0 | 5 | -5 | 0.000315 | Strategic |
| | | A.O.2.6 | 2 | 2 | 0 | 0.005611 | Tactical | | | C.O.2.6 | 1 | 3 | 2 | 0.017708 | Opportunistic |
| | | A.O.3.1 | 0 | 1 | 1 | 0.009957 | Tactical | ~ | 2 | C.O.3.1 | 2 | 1 | -1 | 0.003149 | Tactical |
| A.0 | D.3 | A.O.3.2 | 2 | 0 | -2 | 0.001771 | Tactical | C | 5 | C.O.3.2 | 2 | 0 | -2 | 0.001771 | Tactical |
| | | A.O.3.3 | 0 | 4 | 4 | 0.056221 | Opportunistic | C |) | C.O.3.3 | 1 | 4 | 3 | 0.031489 | Opportunistic |
| A.0 | D.4 | A.O.4.1 | 5 | 0 | -5 | 0.000315 | Strategic | 4 | - | C.O.4.1 | 4 | 0 | -4 | 0.000561 | Strategic |
| | | A.O.4.2 | 3 | 2 | -1 | 0.003149 | Tactical | C | Ś | C.O.4.2 | 2 | 2 | 0 | 0.005612 | Tactical |
| | | A.O.4.3 | 1 | 1 | 0 | 0.005612 | Tactical | C |) | C.O.4.3 | 1 | 1 | 0 | 0.005621 | Tactical |
| | | A.O.5.1.1 | 6 | 0 | -6 | 0.000177 | Strategic | | | C.O.5.1.1 | 6 | 0 | -6 | 0.000177 | Strategic |
| | 5.1 | A.O.5.1.2 | 5 | 0 | -5 | 0.000315 | Strategic | | .1 | C.O.5.1.2 | 0 | 5 | -5 | 0.000315 | Strategic |
| | 0.5 | A.O.5.1.3 | 4 | 0 | -4 | 0.000562 | Strategic | | 0.5 | C.O.5.1.3 | 0 | 5 | -5 | 0.000315 | Strategic |
| 2 | A. | A.O.5.1.4 | 6 | 0 | -6 | 0.000177 | Strategic | 2 | Ũ | | | | | | - |
| Ö | | A.O.5.1.5 | 6 | 0 | -6 | 0.000177 | Strategic | Ö | | | | | | | |
| A | 5.2 | A.O.5.2.1 | 5 | 0 | -5 | 0.000315 | Strategic | U | 5.2 | C.O.5.2.1 | 4 | 1 | -3 | 0.000996 | Tactical |
| | A.O.' | A.O.5.2.2 | 5 | 0 | -5 | 0.000315 | Strategic | | C.0.5 | C.O.5.2.2 | 0 | 5 | -5 | 0.000315 | Strategic |

| ' | Table 7. | Results | related to | extended | CREAM | for | cementation | and | acidization | operat | ions |
|---|----------|---------|------------|----------|-------|-----|-------------|-----|-------------|--------|------|
| | | | | | | | | | | | |

| SUB-7 | TASKS | COGNITIVE | COGN | UTIVE | COGN | ITIVE | CF | | CF | Ы |
|-----------|-----------|-----------------|------------|----------------|------|-------|-------|-------|----------|----------|
| 569-1 | ASING | ACTIVITY | FUNC | TION | FAII | URE | Cr | L () | Cr | |
| | | nenviri | 10100 | | ТҮ | 'PE | | | | |
| A.0 | C.0 | A.O C.O | A.0 | C.0 | A.0 | C.0 | A.0 | C.0 | A.0 | C.0 |
| A.O.1.1 | C.O.1.1 | Execute | Exec | cution | E5 | E5 | 0.003 | 0.003 | 0.005986 | 0.003215 |
| A.O.1.2 | C.O.1.2 | Execute | Exec | cution | E2 | E2 | 0.003 | 0.003 | 0.001064 | 0.002705 |
| A.O.1.3 | C.O.1.3 | Co-Ordination | Plar | Planning | | P1 | 0.010 | 0.010 | 0.035481 | 0.010715 |
| A.O.1.4 | C.O.1.4 | Execute | Exec | cution | E1 | E1 | 0.003 | 0.003 | 0.004238 | 0.002768 |
| A.O.1.5 | C.O.1.5 | Execute | Exec | cution | E4 | E4 | 0.003 | 0.003 | 0.001893 | 0.002674 |
| A.O.1.6 | C.O.1.6 | Identification | Exec | cution | E1 | E1 | 0.003 | 0.003 | 0.003000 | 0.002865 |
| A.O.1.7 | C.O.1.7 | Execute | Plar | ining | P2 | P2 | 0.010 | 0.010 | 0.019953 | 0.010000 |
| A.O.2.1 | C.O.2.1 | Identification | Interp | Interpretation | | I1 | 0.020 | 0.020 | 0.007096 | 0.018031 |
| A.O.2.2 | C.O.2.2 | Regulation | Interp | Interpretation | | I1 | 0.020 | 0.020 | 0.035566 | 0.022700 |
| A.O.2.3 | C.O.2.3 | Execute | Exec | Execution | | E1 | 0.003 | 0.003 | 0.001340 | 0.002705 |
| A.O.2.4 | C.O.2.4 | Execute | Exec | Execution | | E5 | 0.003 | 0.003 | 0.003366 | 0.003444 |
| A.O.2.5 | C.O.2.5 | Diagnosis | Exec | Execution | | E1 | 0.003 | 0.003 | 0.000267 | 0.002356 |
| A.O.2.6 | C.O.2.6 | Co-Ordination | Plar | Planning | | P2 | 0.020 | 0.010 | 0.020000 | 0.011350 |
| A.O.3.1 | C.O.3.1 | Communication | ı Plar | ning | P1 | P1 | 0.010 | 0.010 | 0.015849 | 0.009016 |
| A.O.3.2 | C.O.3.2 | Communication | ı Plar | ning | P1 | P1 | 0.010 | 0.010 | 0.003548 | 0.009016 |
| A.O.3.3 | C.O.3.3 | Execute | Plar | ning | P2 | P2 | 0.010 | 0.010 | 0.007943 | 0.011749 |
| A.O.4.1 | C.O.4.1 | planning | Plar | ning | P2 | P2 | 0.010 | 0.010 | 0.000794 | 0.008128 |
| A.O.4.2 | C.O.4.2 | Verification | Interp | retation | I1 | I1 | 0.020 | 0.020 | 0.012619 | 0.002000 |
| A.O.4.3 | C.O.4.3 | Verification | Interp | retation | I1 | I1 | 0.010 | 0.020 | 0.010000 | 0.002000 |
| A.O.5.1.1 | A.O.5.1.1 | Identification | Obser | vation | | | | | | |
| | | (A.O) | | | O2 | O2 | 0.007 | 0.007 | 0.000442 | 0.005071 |
| | | Diagnosis (C.O) |) | | | | | | | |
| A.O.5.1.2 | A.O.5.1.2 | Identification | Observat | ion (A.O) | | | | | | |
| | | (A.O) | Interpreta | tion (C.O) | O2 | I1 | 0.007 | 0.02 | 0.000442 | 0.015172 |
| | | Planning (C.O) | | | | | | | | |
| A.O.5.1.3 | A.O.5.1.3 | Planning (A.O) | Interpreta | tion (A.O) | T1 | 02 | 0.020 | 0.007 | 0.003170 | 0.00531 |
| | | Diagnosis (C.O) |) Observat | ion (C.O) | 11 | 02 | 0.020 | 0.007 | 0.003170 | 0.00551 |

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|-----------|---------------------|------------------------|-------------------------------------------|----|----|-------|-------|--------------|----------|
| A.O.5.1.4 | | Diagnosis | Execution | E1 | | 0.003 | | 0.000119 | |
| A.O.5.1.5 | | Planning | Interpretation | I1 | | 0.020 | | 0.000796 | |
| A.O.5.2.1 | C.O.5.2.1 | Monitoring | Observation (A.O) Interpretation (C.O) | O2 | I1 | 0.007 | 0.020 | 0.000442 | 0.016257 |
| A.O.5.2.2 | C.O.5.2.2 | Planning | Planning | P2 | P2 | 0.010 | 0.010 | 0.000631 | 0.007586 |

CONCLUSION

According to cementation and acidization operations belongs to critical processes and human error in them will cause irrecoverable effects, it's recommended to do control measures for those of tasks and sub-tasks that have high probability of human errors. Appropriate control measures are taken based on the risk factors that exist in the risk management documentation. In short, the needed measures to decrease human errors are:

- doing precision inspections employment and choosing the most suitable ones for each position, especially sensitive jobs.
- Employment education and individual acquaintance with risk centers and public and expertise security guidelines.
- setting up daily and periodic educations proportional to operating actions.
- Issuing work permits before starting of nonroutine work.
- Full understanding of the workforce with the instructions of Simultaneous operations-SIMOP.
- Management of work environment risks through the implementation of codified programs shifting and correct shifts in such a way that, in addition to overcoming the dangers of individuals, excessive fatigue and human error can be prevented.

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